NatWest Group plc

Investor Factbook

H1 2025 Results



We are delivering sustainable long-term value for our shareholders

- → Strong H1'25 performance with 18.1% ROTE; EPS growth of +28% and TNAV per share growth of 16% vs H1'24
- → 101bps of capital generation before £1.5bn distributions² to shareholders and net of 15bps impact from Sainsbury's Bank acquisition
- Further disciplined growth across customer loans, deposits and AUMA
- Strong cost control with 1.4% reduction in other operating expenses, 13.7% growth in income¹ vs H1'24, delivering 48.8% Cost income ratio in H1'25
- → Strengthened guidance for 2025 we now expect income¹ to be greater than £16.0 billion and RoTE greater than 16.5%.

1. Total Income ex notable items, 2, ~£1.5bn includes £750m buyback announced and £768m interim dividend announced at H1'25.

Attractive returns to shareholders

Shareholder returns H1'25

£750m

Share buyback announced

9.5p

interim dividend +58% vs H1'24

~£1.5bn

total distributions to shareholders²

Our business has delivered RoTE of 18.1% for H1'25

Disciplined growth across our businesses

£384bn

Customer Loans¹ +3.2% vs Dec'24 £436bn

Customer Deposits² +1.0% vs Dec'24 £52bn

AUMA +5.9% vs Dec'24

Strong returns with attributable profit of £2.5bn

£8.0bn

Income ex notable items³ +13.7% vs H1'24 £3.9bn

Costs⁴ -1.4% vs H1'24 18.1%

Return on Tangible Equity vs 16.4% in H1'24

101bps capital generation pre distributions; strong CET1 ratio of 13.6%

30.9p

Earnings per share +28% vs H1'24 **9.5p**

Dividend per share +58% vs H1'24 351p

TNAV per share +16% vs H1'24

1. Gross loans across 3 businesses. 2. Customer deposits across 3 businesses. 3. Excludes notable items per slide 20 of NWG H1'25 results presentation. 4. Costs excluding litigation and conduct.

Strengthened 2025 guidance

Income excluding notable items

>£16bn²

Other operating expenses

~£8.1bn, incl. ~£0.1bn one-time integration costs 2025 Guidance¹

Loan impairment rate

Below 20bps

Risk Weighted Assets

£190-195bn

Return on Tangible Equity

>16.5%

Targets¹

2027 Return on Tangible Equity Target of >15%

Target an ordinary dividend payout ratio ~50%

Surplus capital returned via buybacks

CET1 ratio in the range of 13-14%

1. The guidance, targets, expectations and trends discussed in this presentation represent NatWest Group management's current expectations and are subject to change, including as a result of the factors described in the "Risk Factors" in the NWG 2024 Annual Report, and the Summary Risk Factors in the NWG H1 2025 on Form 6-K IMS and the NWM Plc H1 2025 IMS. These statements constitute forward-looking statements; refer to Forward Looking Statements in the NWG 2024 ARA. 2. Total Income ex notable items.

Making progress against our strategic priorities in H1'25

Our Ambition: Succeeding with customers



Disciplined growth



Bank-wide simplification



Active balance sheet and risk management

1.1 million customers added including >100k organic, to over 20 million

Sainsbury's Bank integration on track post 1st May completion, adding scale to our unsecured business; credit card share +1.4% to 11%

Growth across all three businesses

- Retail: +3% youth customers; mortgages +2%; unsecured +18%; deposits +1%
- PBWM: loans +2%, AUM net flows +8.1%
- C&I: loans +4%, deposits +2%, non-II +6%1

Delivered £110bn of CSFF and introduced new £200bn Climate and Transition Finance (CTF) target².

Productivity and efficiency

improvements: cost:income ratio 6.7%pt lower vs H1'24

Digitising our customer journeys: over 30 journeys including USD travel account, automatic renewal of term deposits, and £100k digital lending journey for SMEs

Modernising our tech estate:

commercial customers migrated to new modern Bankline platform; rehosting PBWM core banking platform to UK from Switzerland

Accelerating data simplification and Al deployment: Al tooling rolled out to all staff; deployed 24 new Al models; collaborations with OpenAl, AWS and

Further simplifying our operational model: reducing European legal entities & branches; advanced on Poland exit; retired the banking licence in Republic of Ireland.

Strong capital, liquidity and funding: 13.6% CET1 ratio, 5.0% Leverage ratio, 147% LCR, 86% Loan to deposit ratio

101 basis points of capital generation including 139bps from earnings and 15bps impact from Sainsbury's Bank transaction

£2.9bn RWA Management including £2.2bn from 3 Significant Risk Transfers transactions

£750m share buyback programme announced equivalent to 40bps of surplus capital

Strong asset quality: 19bps loan impairment rate with economic uncertainty PMA of £234m, 6% of total ECL provision.

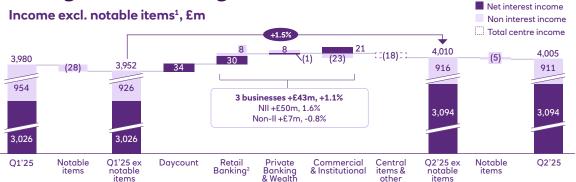
1. Non-II in H1'25 vs H1'24. 2. By 31st December 2030

Segmental summary¹

Group Q2'25, £bn	Retail Banking	Private Banking Wealth Management	Commercial & Institutional	Central items & other ²	Group
Net interest income	1.5	0.2	1.5	(0.1)	3.1
Non-interest income	0.1	0.1	0.7	0.1	0.9
Total income	1.6	0.3	2.1	(0.0)	4.0
Income ex-notable items	1.6	0.3	2.2	(0.0)	4.0
Other operating expenses	(0.7)	(0.2)	(1.0)	(0.0)	(2.0)
Litigation and conduct	(0.0)	(0.0)	(0.1)	(0.0)	(0.1)
Operating expenses	(0.7)	(0.2)	(1.1)	(0.0)	(2.0)
Operating profit/(loss) before impairment (losses)	0.9	0.1	1.0	(0.0)	2.0
Impairment (losses)	(0.1)	-	(0.1)	-	(0.2)
Operating profit/(loss)	0.7	0.1	1.0	(0.0)	1.8
Ebn					
Net loans to customers – amortised cost	214.3	18.6	147.2	27.0	407.1
Customer Deposits	196.6	41.3	197.9	1.0	436.8
Loan: deposit ratio ³	109%	45%	73%	nm	86%
RWAs	69.4	11.5	107.8	1.4	190.1
Return on equity / tangible equity	23.2%	22.5%	17.9%	nm	17.7%
Cost:income ratio (excl. litigation and conduct)	46.0%	62.4%	48.8%	nm	49.1%

^{1.} May not cast due to rounding. 2. Centre Net loans primarily comprises reverse repos. 3. Net customer loans held at amortised cost, excluding reverse repos, divided by total customer deposits, excluding repos.

Strong income momentum: £4.0bn +1.5% in Q2'25, strengthened FY'25 guidance



FY'25 total income excl. notable items to be >£16bn

FY'25 Return on Tangible Equity to be >16.5%

Assumes UK Bank rate of 3.75% at end of 2025

Structural hedging provides a multi-year income tailwind

We expect the product structural hedge income in 2025 to be £1bn higher than 2024, 2026 to be >£1bn higher than 2025, and 2027 to be higher than 2026³.



NIM: +1bps in Q2'25

Lending margins -2bps
Deposit margins +4bps
Funding & other flat

Management

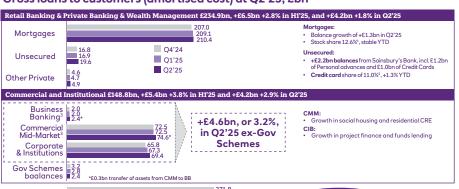


Average interest-earning assets (AIEAs), £bn

^{1.} Excludes notable items per slide 20 of NWG H1'25 results presentation. 2. Retail Banking includes £21m Sainsbury's Bank. 3.Based on our assumptions for reinvestment yield and stable notional. More details available on slide 12 of NWG H1'25 Results presentation.

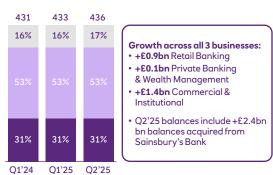
Disciplined approach to loan growth: +£8.4bn, +2.2% in Q2

Gross loans to customers (amortised cost) at Q2'25, £bn



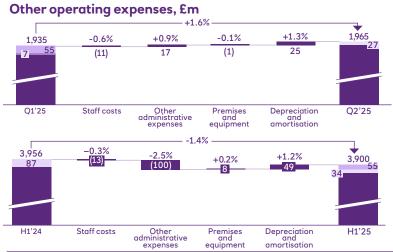
Further deposit growth: +£2.4bn, +0.6% in Q2

Deposit mix by interest type, across the 3 customer businesses %4£bn



1. Stock share of Retail Banking and Private Banking & Wealth Management mortgages, calculated as a percentage of balances outstanding of total sterling net secured lending to individuals not seasonally adjusted as per May 25 BoE data 2. Stock share of Retail Banking credit cards management estimate calculated as a percentage of total sterling net credit card lending to individuals not seasonally adjusted as per May 25 BoE data 3. C&I total figure for Q4 24 will not cast to Financial Supplement due to rounding. 4. May not cast due to rounding.

Strong cost control, full year guidance unchanged



2025 cost drivers

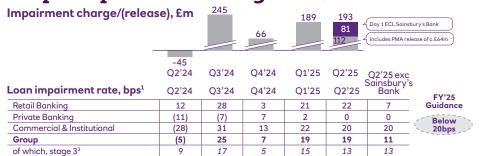
- 3.3% average annual wage increase and higher National Insurance Contributions from April
 - 2.3% lower FTE H1'25 vs H1'24
- \bullet Lower costs associated with Republic of Ireland and Poland exits
- One-time integration costs weighted to H2'25
- Further business transformation costs in H2'25

We continue to expect 2025 Group operating costs, excluding litigation and conduct costs, around £8.1bn including around £0.1bn of one-time integration costs

One-time integration costs

Other operating expenses

19bps impairment charge in Q2'25



	H1'25 Weighted aaverage		FY'24 Weighted aaverage		Change	
Macroeconomic assumptions	2025	2026	2025	2026	2025	2026
UK GDP – annual growth	0.9	0.6	0.6	1.3	0.3	(0.7)
UK Unemployment – annual avg.	4.6	4.9	4.5	4.8	0.1	0.1
UK House Prive Index⁵	2.1	1.4	2.2	1.1	(0.1)	0.3
UK Consumer price index ⁵	3.2	2.9	2.9	2.4	0.3	0.5

Well provisioned balance sheet

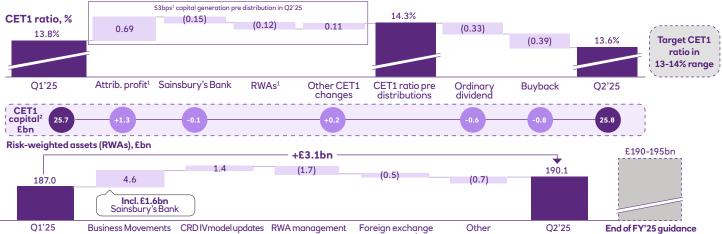
ECL ³ Provision	£3.7bn
ECL ³ Coverage	0.87%
PMA ⁴ for Economic uncertainty	£234m
Stage 3 as % of loans	1.4%

Change in Stage 1&2 ECL at 100% weighting Balance sheet as at 30 June 2025

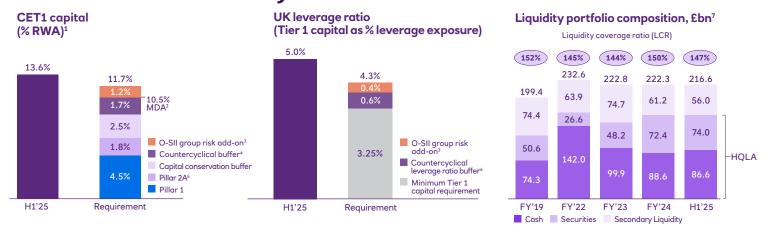


1. Loan impairment rate is the annualised loan impairment charge divided by gross customer loans. 2. Q2'24, Q3'24, Q4'24, Q1'25 and Q2'25 stage 3 impairment charge annualised for quarterly calculations. 3. Expected Credit Loss. 4. Post Model Adjustments. 5. Four quarter growth.

Another quarter of strong capital generation



Strong capital and liquidity positions provide confidence and flexibility



1. Based on assumption of static regulatory capital requirement. 2. "MDA" = Maximum Distributable Amount. 3. O-SII buffer of 1.5% applies to the ring-fenced bank holding company. The equivalent O-SII Group Risk Add-on' is ~1.2%. The O-SII Group Risk Add-on is included in the Group's minimum supervisory minimum. 4. The CCyB requirement is based on the weighted average of the buffer rates in effect for the countries in which institutions have exposures. The UK CCyB buffer is currently being maintained at 2%. 5. Pillar 2A requirements are expected to vary over time and are subject to at least annual review. 56.25% of the total Pillar 2A requirement must be met from CET1 capital. 6. The countercyclical leverage ratio buffer is set at 35% of NatWest Group's CCyB. 7. May not cast due to rounding.

Credit ratings ¹	Moody's	S&P	Fitch
Group holding company	'	<u>'</u>	
NatWest Group plc	A3/Sta	BBB+/Sta	A+/Sta
Tier 2 ²	Baa1	BBB-	A-
AT1 ²	Baa3	BB-	BBB
Ring-fenced bank operating companies			
NatWest Bank Plc	A1/Sta³	A+/Sta	AA-/Sta
NatWest Bank Europe GMBH	NR	A+/Sta	AA-/Sta
Royal Bank of Scotland plc	A1/Sta³	A+/Sta	AA-/Sta
Non ring-fenced bank operating companies			
NatWest Markets Plc	A1/Sta	A/Sta	AA-/Sta
NatWest Markets N.V.	A1/Sta	A/Sta	AA-/Sta
NatWest Markets Securities Inc	NR	A/Sta	A+/Sta
RBSI Ltd	A1/Sta4	A/Sta	AA-/Sta

1. Long-term ratings (Senior Unsecured Debt and/or Deposit Ratings for Moody's, Issuer Credit Rating for S&P, Long-Term Issuer Default Rating for Fitch). Ratings as of 25/07/2025. 2. Ratings are based on outstanding instruments issued by NatWest Group. 3. Moody's long-term Issuer and Deposit Rating. The ring-fenced bank operating companies do not issue rated senior unsecured debt. Nevertheless, Moody's assigns an Issuer Rating. The outlook on both ratings is Stable. 4. Moody's Deposit rating. Senior Unsecured Debt rating is A2. The outlook on both ratings is Stable.

ESG Rating¹	Scale:	2021:	2022:	2023:	December 2024:
MSCI	AAA to CCC	AA	AA	AA	AA

^{1.} The use by NatWest Group of any MSCIESG Research LLC or its affiliates ('MSCI') data, and the use of MSCI logos, trademarks, service marks or index names herein do not constitute a sponsorship, endorsement, recommendation, or promotion of NatWest Group by MSCI. MSCI services and data are the property of MSCI or its information providers, and are provided 'as-is' and without warranty. MSCI names and logos are trademarks or service marks of MSCI. Ratings as of 25/07/02/025. ESG ratings are subject to certain limitations and cautionary statements. Please refer to https://www.natwestgroup.com/sustainability/un-purpose-in-action/ratings-and-benchmarks.html

Legal entity issuing structure

