

Post Q3 2025 Consensus Financial Estimates

NatWest Group Investor Relations

7 November 2025

NatWest Group – Post Q3 2025 Consensus Financial Estimates (Average)

Models as at 7 November 2025



								Qua	vtov.		Full y		
	Quai	rter		Full y	ear			Qua	itei		ruii y	ear	
				•					O4'25E	2024	2025E	2026E	2027E
	Q3'25	Q4'25E	2024	2025E	2026E	2027E	Analysts included in consensus	40 20	13		13	13	13
Analysts included in consensus		13		13	13	13	Group balance sheet and capital, £bn						
NatWest Group							Net loans to customers (amortised cost)	415.3	418.0	400.3	418.0	431.3	444.4
Group income statement, £m							Net loans to customers (amortised cost) across the 3 businesses*	384.5	387.3	368.5	387.3	400.4	413.6
Net interest income	3,268	3,336	11,275	12,724	13,887	14,719	Group average interest-earning assets (AIEAs)	548.1	551.7	529.3	546.6	563.0	578.3
Non-interest income	1,064	879	3,428	3,808	3,632	3,732	Total assets	725.6	726.7	708.0	726.7	741.4	756.2
Total income	4,332	4,215	14,703	16,532	17,519	18,451	Customer deposits	435.5	438.9	433.5	438.9	449.1	457.9
Other operating expenses	(1,984)	(2,215)	(7,854)	(8,099)	(8,273)	(8,476)	Customer deposits across the 3 businesses*	434.7	437.8	431.3	437.8	447.5	457.7
Litigaton and conduct	(12)	(81)	(295)	(211)	(256)	(255)	Risk-weighted assets**	189.1	192.9	183.2	192.9	206.9	212.8
Operating expenses	(1,996)	(2,296)	(8,149)	(8,310)	(8,529)	(8,731)	Tangible equity	29.1	29.9	26.5	29.9	31.3	32.6
Operating profit before impairment losses	2,336	1,919	6,554	8,222	8,990	9,720	Average tangible equity (denominator for RoTE)	28.7	29.4	25.8	28.2	30.5	31.8
Impairment losses	(153)	(196)	(359)	(731)	(972)	(1,097)	Number of ordinary shares in issue (m) - period end	8,031	7,958	8,043	7.958	7,651	7,352
Operating profit/(loss) before tax	2,183	1,724	6,195	7,491	8,018	8,623				-	,		
Tax (charge)/credit	(502)	(478)	(1,465)	(1,890)	(2,164)	(2,329)	Number of ordinary shares in issue (m) - average	8,069	7,995	8,450	8,029	7,804	7,501
Profit/(loss) for the period for continuing operations	1,681	1,246	4,730	5,602	5,854	6,295							
Profit/(loss) from discontinued operations, net of tax	0	0	81	0	0	0	Key metrics and ratios	2.070/	2.400/	0.400/	2 2221	2.450/	2 = 40/
Profit/(loss) for the period	1,681	1,246	4,811	5,602	5,854	6,295	Group net interest margin	2.37%		2.13%	2.33%	2.46%	2.54%
Attributable to:							Cost:income ratio	45.8%	52.5%	53.4%	49.0%	47.2%	45.9%
Ordinary shareholders	1,598	1,154	4,519	5,241	5,498	5,939	Loan impairment rate	0.15%	0.19%	0.09%	0.18%	0.23%	0.25%
Other owners	82	90	283	358	352	353	Return on tangible equity	22.3%		17.5%	18.5%	18.0%	18.6%
Non-controlling interests	1	2	9	3	3	3	Earnings/(loss) per ordinary share (p)	19.8p	14.4p	53.5p	65.3p	70.5p	79.2p
							Ordinary DPS (p)	-	22.9p	21.5p	32.4p	35.0p	39.5p
Notable items							Total buy-backs (£m)	-	1,015	2,241	1,769	1,912	1,954
Notable items in income	166	3	55	192	5	4	Tangible net asset value (TNAV) per ordinary share (p)	362p	375p	329p	375p	409p	444p
Net interest income notable items	0	0	(31)	0	0	0	Common Equity Tier 1 (CET1) ratio - transitional basis**	14.2%	13.7%	13.6%	13.7%	13.2%	13.4%
Non-interest income notable items	166	3	86	192	5	4							
Memo: Net interest income excluding notable items	3,268	3,336	11,306	12,724	13,887	14,719	Interest rate expectations						
Memo: Non-interest income excluding notable items	898	877	3,342	3,617	3,627	3,728	UK base rate (end of period)	4.00%	3.85%	4.75%	3.78%	3.46%	3.42%
Memo: Total income excluding all notable items	4,166	4,212	14,648	16,340	17,514	18,447	UK base rate (average for the period)	4.10%	3.96%	5.11%	4.21%	3.57%	3.42%

^{*3} businesses reflect balances across Retail Banking, Private Banking and Commercial and Institutional. Group includes Central items & other.

^{**}Guidance per Q3'25 outlook statement, slide 15 Q3'25 results presentation. "In 2025 we expect RWAs to be to be in the range of £190-195 billion at the end of 2025, dependent on final CRD IV model outcomes." Consensus estimates for FY'26 RWA and CET1 are pro forma for B3.1 implementation on 1 Jan'27.

NatWest Group – Post Q3 2025 Consensus Financial Estimates (High & Low)

Models as at 7 November 2025



		Quarter		Full year										
					2025						20275			
		Q4'25E			2025E			2026 E			2027E			
Analysts included in consensus		13			13			13			13			
NatWest Group	Low	Average	High	Low	Average	High	Low	Average	High	Low	Average	High		
Group income statement, £m														
Net interest income	3,271	3,336	3,404	12,659	12,724	12,792	13,620	13,887	14,260	14,235	14,719	15,228		
Non-interest income	836	879	934	3,765	3,808	3,863	3,452	3,632	3,885	3,505	3,732	4,015		
Total income	4,146	4,215	4,337	16,463	16,532	16,654	17,072	17,519	18,144	17,876	18,451	19,238		
Other operating expenses	(2,237)	(2,215)	(2,173)	(8,121)	(8,099)	(8,057)	(8,344)	(8,273)	(8,188)	(8,607)	(8,476)	(8,368)		
Litigaton and conduct	(145)	(81)	(20)	(275)	(211)	(150)	(300)	(256)	(200)	(300)	(255)	(200)		
Operating expenses	(2,370)	(2,296)	(2,232)	(8,384)	(8,310)	(8,246)	(8,644)	(8,529)	(8,438)	(8,865)	(8,731)	(8,618)		
Operating profit before impairment losses	1,807	1,919	2,061	8,110	8,222	8,364	8,634	8,990	9,500	9,165	9,720	10,540		
Impairment losses	(228)	(196)	(175)	(763)	(731)	(710)	(1,062)	(972)	(883)	(1,247)	(1,097)	(891)		
Operating profit/(loss) before tax	1,610	1,724	1,856	7,378	7,491	7,621	7,585	8,018	8,488	8,061	8,623	9,402		
Tax (charge)/credit	(541)	(478)	(417)	(1,953)	(1,890)	(1,829)	(2,434)	(2,164)	(2,035)	(2,688)	(2,329)	(2,052)		
Profit/(loss) for the period for continuing operations	1,152	1,246	1,355	5,508	5,602	5,708	5,543	5,854	6,106	5,915	6,295	6,714		
Profit/(loss) from discontinued operations, net of tax	0	0	0	0	0	0	0	0	0	0	0	0		
Profit/(loss) for the period	1,152	1,246	1,355	5,508	5,602	5,708	5,543	5,854	6,106	5,915	6,295	6,714		
Attributable to:														
Ordinary shareholders	1,046	1,154	1,276	5,132	5,241	5,365	5,185	5,498	5,757	5,547	5,939	6,352		
Other owners	75	90	105	343	358	373	250	352	400	250	353	400		
Non-controlling interests	(1)	2	7	0	3	9	0	3	12	0	3	12		
Notable items														
Notable items in income	0	3	33	189	192	222	(50)	5	120	(50)	4	100		
Net interest income notable items	0	0	0	0	0	0	0	0	0	0	0	0		
Non-interest income notable items	0	3	33	189	192	222	(50)	5	120	(50)	4	100		
Memo: Net interest income excluding notable items	3,271	3,336	3,404	12,659	12,724	12,792	13,620	13,887	14,260	14,235	14,719	15,228		
Memo: Non-interest income excluding notable items	836	877	934	3,576	3,617	3,674	3,452	3,627	3,885	3,505	3,728	4,015		
Memo: Total income excluding all notable items	4,146	4,212	4,337	16,274	16,340	16,465	17,072	17,514	18,144	17,876	18,447	19,238		

NatWest Group – Post Q3 2025 Consensus Financial Estimates (High & Low)

Models as at 7 November 2025



		Quarter		Full year									
	Q4'25E			2025E				2026E		2027E			
Analysts included in consensus	13			13				13		13			
Group balance sheet and capital, £bn	Low	Average	High	Low	Average	High	Low A	Average	High	Low	Average	High	
Net loans to customers (amortised cost)	414.1	418.0	422.4	414.1	418.0	422.4	422.0	431.3	437.5	425.7	444.4	451.5	
Net loans to customers (amortised cost) across the 3 businesses*	382.3	387.3	389.5	382.3	387.3	389.5	390.9	400.4	406.1	394.3	413.6	425.1	
Group average interest-earning assets (AIEAs)	544.7	551.7	555.7	543.2	546.6	555.7	553.3	563.0	570.8	561.1	578.3	592.7	
Total assets	709.9	726.7	741.5	709.9	726.7	741.5	718.7	741.4	762.4	729.4	756.2	784.0	
Customer deposits	435.8	438.9	442.2	435.8	438.9	442.2	437.9	449.1	456.1	438.9	457.9	472.3	
Customer deposits across the 3 businesses*	435.0	437.8	441.0	435.0	437.8	441.0	437.1	447.5	455.4	439.3	457.7	471.6	
Risk-weighted assets**	190.7	192.9	195.4	190.7	192.9	195.4	204.4	206.9	211.0	206.0	212.8	218.4	
Tangible equity	28.2	29.9	30.2	28.2	29.9	30.2	29.6	31.3	32.1	31.2	32.6	33.5	
Average tangible equity (denominator for RoTE)	28.6	29.4	29.6	27.3	28.2	28.6	28.9	30.5	30.9	30.4	31.8	32.5	
Number of ordinary shares in issue (m) - period end	7,949	7,958	7,995	7,949	7,958	7,995	7,586	7,651	7,720	7,199	7,352	7,514	
Number of ordinary shares in issue (m) - average		7,995	8,013	7,996	8,029	8,052	7,767	7,804	7,857	7,392	7,501	7,614	
Key metrics and ratios													
Group net interest margin	2.35%	2.40%	2.43%	2.30%	2.33%	2.34%	2.42%	2.46%	2.53%	2.46%	2.54%	2.67%	
Cost:income ratio	50.7%	52.5%	53.5%	48.5%	49.0%	49.2%	46.0%	47.2%	48.1%	43.7%	45.9%	47.3%	
Loan impairment rate	0.16%	0.19%	0.22%	0.17%	0.18%	0.18%	0.21%	0.23%	0.25%	0.21%	0.25%	0.28%	
Return on tangible equity	14.1%	15.6%	16.8%	18.2%	18.5%	18.8%	17.1%	18.0%	19.4%	17.1%	18.6%	19.9%	
Earnings/(loss) per ordinary share (p)	13.1p	14.4p	16.0p	64.1p	65.3p	66.7p	66.5p	70.5p	73.8p	73.2p	79.2p	85.2p	
Ordinary DPS (p)	20.5p	22.9p	23.6p	30.0p	32.4p	33.1p	33.0p	35.0p	36.9p	35.0p	39.5p	42.3p	
Total buy-backs (£m)		1,015	1,250	1,500	1,769	2,000	1,600	1,912	2,500	1,500	1,954	2,500	
Tangible net asset value (TNAV) per ordinary share (p)	354p	375p	380p	354p	375p	380p	387p	409p	417p	421p	444p	459p	
Common Equity Tier 1 (CET1) ratio - transitional basis**		13.7%	13.8%	13.4%	13.7%	13.8%	13.0%	13.2%	13.4%	13.0%	13.4%	13.8%	
Interest rate expectations													
UK base rate (end of period)	3.75%	3.85%	4.00%	3.50%	3.78%	4.00%	3.25%	3.46%	3.50%	3.25%	3.42%	3.52%	
UK base rate (average for the period)	3.88%	3.96%	4.19%	4.00%	4.21%	4.27%	3.50%	3.57%	3.76%	3.25%	3.42%	3.50%	

^{*3} businesses reflect balances across Retail Banking, Private Banking and Commercial and Institutional. Group includes Central items & other.

^{**}Guidance per Q3'25 outlook statement, slide 15 Q3'25 results presentation. "In 2025 we expect RWAs to be to be in the range of £190-195 billion at the end of 2025, dependent on final CRD IV model outcomes." Consensus estimates for FY'26 RWA and CET1 are proforma for B3.1 implementation on 1 Jan'27.

NatWest Group – Post Q3 2025 Consensus Financial Estimates (High & Low income excluding notable items) Models as at 7 November 2025



	Quarter			Full year										
		Q4'25E			2025E			2026E			2027E			
Analysts included in consensus		13			13			13			13			
Group*	Low	Average	High	Low	Average	High	Low	Average	High	Low	Average	High		
Net interest income excluding notable items	3,271	3,336	3,404	12,659	12,724	12,792	13,620	13,887	14,260	14,235	14,719	15,228		
Non-interest income excluding notable items	836	877	934	3,576	3,617	3,674	3,452	3,627	3,885	3,505	3,728	4,015		
Total income excluding all notable items	4,146	4,212	4,337	16,274	16,340	16,465	17,072	17,514	18,144	17,876	18,447	19,238		
Analysts included in consensus		11			11			11			11			
Retail Banking, Private Banking and Commercial & Institutional combined	Low	Average	High	Low	Average	High	Low	Average	High	Low	Average	High		
Net interest income excluding notable items	3,309	3,359	3,424	12,840	12,890	12,955	13,711	13,986	14,340	14,305	14,831	15,303		
Non-interest income excluding notable items	820	853	903	3,405	3,472	3,634	3,457	3,525	3,645	3,559	3,637	3,775		
Total income excluding all notable items	4,136	4,213	4,298	16,252	16,362	16,557	17,228	17,511	17,984	17,896	18,468	19,078		
Analysts included in consensus		11			11			11			11			
Central items & other	Low	Average	High	Low	Average	High	Low	Average	High	Low	Average	High		
Net interest income excluding notable items	(30)	(18)	12	(173)	(161)	(131)	(120)	(65)	0	(124)	(63)	0		
Non-interest income excluding notable items	0	25	60	1	146	215	0	106	240	0	99	240		
Total income excluding all notable items	(23)	7	40	(169)	(15)	52	(25)	41	160	(38)	36	160		

^{*}The sum of 'Retail Banking, Private Banking and Commercial & Institutional combined' and 'Central items & other' does not equal 'Group' as not all analysts provide forecasts of business segments

NatWest Group – Post Q3 2025 Consensus Financial Estimates

Models as at 7 November 2025



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The consensus information has been calculated using average estimates received from research analysts.

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